

# **Pricing Methodology**

1 April 2025 to 31 March 2026

**Electra Limited** 

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# 1. Introduction

Electra Limited (Electra) owns and operates the electricity distribution network covering the Horowhenua and Kāpiti regions. Stretching from Foxton and Tokomaru in the north, to the Tararua ranges in the east and Paekākāriki in the south, the network covers an area of approximately 1,628 km<sup>2</sup>. Our 2,392 km of cables and overhead lines, 21,425 poles and 2,675 transformers are connected to the national grid at Paraparaumu and Mangahao and supply both urban and rural areas.

Electra is wholly owned by the Electra Trust, with shares in the company held on behalf of the over 46,700 consumers connected to the Electra network. The Electra Trust, whose Trustees are locally elected, represent the consumers and ensures the company acts in best interests for consumers over the long term.

As a supplier of an essential service and consumer trust owned network, we seek to set fair and reasonable prices for consumers that have shared access to our network. This document outlines the pricing methodology (our approach) to determining prices, to reflect the cost of supply in an efficient and fair manner.

This Pricing Methodology applies to the pricing of electricity line services regulated under Part 4 of the Commerce Act 1986 and should be read in conjunction with the Pricing Schedule for 1 April 2025.



# 2. Regulatory Context

## 2.1 Commerce Act

The Commerce Commission (the Commission) regulates electricity distribution services under the Commerce Act 1986 (the Act). Under the Act, Electra is subject to Information Disclosure regulation, which is where we must complete annual disclosure of information relating to our business and performance as set out in the Electricity Distribution Information Disclosure Determination 2012.

As Electra is wholly owned by the Electra Trust, Electra meets the definition of an exempt consumer owned Electricity Distribution Business (EDB) and is not subject to price-quality regulation. However, we still use the Commerce Commission's building block model (BBM) to inform our target revenue, and to benchmark our returns as if we were subject to price-quality regulation.

# 2.2 Low Fixed Charge Regulations

We must comply with the Electricity (Low Fixed Charge Tariff Option for Domestic Consumers) Regulations 2004 (the Low Fixed Charge Regulations). These regulations require us to offer residential consumers a price option at their principal place of residence, with a fixed price of no more than 75c per day (excluding GST), and where the sum of the annual fixed and volumetric charges on that price option equals any other price option available to those consumers when they use 8,000kWh per annum.

The Low Fixed Charge Regulations (LFC) have been progressively phased out over the past three years. From 1 April 2026 the cap will reach 90c a day, and then it will be removed altogether. This change will improve our ability to offer cost-reflective pricing, as most network costs are fixed and the majority of our network is residential.

# 2.3 Electricity Authority pricing principles

We are also guided by the Electricity Authority's (Authority) pricing principles and focus areas<sup>1</sup>. While compliance with the pricing principles is voluntary, the Disclosure Determination requires us to explain the rationale for any inconsistency, where we cannot demonstrate consistency.

In addition, the Electricity Industry Participation Code 2010 has specific pricing principles in Part 6 which limits us to recovering only our incremental costs from distributed generation customers. These specific principles are legally binding, and effectively limit us to recovering only the additional costs resulting from distributed generation.

# 3. Industry Context

Electricity networks are like roads in that they can become congested at peak times of the day. Cost-reflective pricing tries to match the cost structure of the network with the pricing structure – so fixed costs are best recovered using fixed prices and then price signals are used to demonstrate when there is capacity in our network (through lower prices), and when the network is more congested (through higher prices).

Unlike traffic on roads, electricity cannot sit in a queue and wait its turn. If there is more demand for electricity at peak times than the network can handle, the network will trip and there will be a power outage. As such, if we get close to the capacity of the network (and cannot reduce that demand through a price signal or other means) we have to upgrade the capacity in that area.

<sup>&</sup>lt;sup>1</sup> 2024 Open Letter to Distributors, 2022 Practice Note Second Edition v2.2, 2019 Practice Note, and the October 2022 guidance on transmission charge pass through

The additional cost of upgrading capacity is recovered in two ways:

- Customer contributions are used for recovering the cost of new assets or increasing capacity of existing assets, where that is appropriate.
- Line charges are used to recover the cost of existing connections increasing their usage of the network.

Like roads, electricity networks rely on consumers to use the networks at different times, to create a diverse demand profile. Increases in consumer usage of an electricity network can drive increases in network capacity and corresponding cost increases.

Technology changes, such as more rooftop solar, batteries, and electric vehicles, will increasingly have an impact on the way that networks perform. For example, electric vehicles will increase the loads on networks, potentially meaning we need to incur cost to build more capacity to meet the demand increase. Rooftop solar injected at low voltage can assist with capacity management, but may also create voltage swings as generation ramps up and down, requiring costly upgrades.

These changes in network use are making well-designed network pricing increasingly important. This is driving reform across New Zealand (and in countries such as Australia and the UK) toward cost-reflective pricing (CRP).

#### What is cost-reflective pricing (CRP)?

Cost reflective prices seek to:

- 1. Signal future network costs, and
- 2. Fairly allocate residual costs

The cost of adding capacity to the network to serve growing demand should be apparent to users, through incentives to increase consumption outside of the peak periods. To reduce the need to invest in capacity upgrades, lower charges are made available to consumption that can occurs off-peak or can be controlled. Existing capacity should be readily available for use and not deter connection. Unavoidable costs to efficiently maintain and operate the network, while adhering to reliability and safety standards, are largely fixed and should be recovered in a fair way from network users. Residual costs are recovered through fixed charges similar to the way rates are paid to councils to maintain and operate local roads.

Electra is committed to implementing good practice pricing arrangements that play a constructive role in encouraging efficient network use and investment, for the long-term benefit of our consumers. By efficient use, we mean increasing the use of the network within its existing capacity. We can do this by incentivising users to shift load from congested periods on the network, to off-peak periods that have spare capacity. More energy delivered across the network without incurring costly upgrades means a lower cost per unit of energy delivered for all of us.

Improving the cost reflective nature of our pricing will take time to implement. We began our transition four years ago, and while we have updated the pricing structure of almost every price plan, rebalancing prices will take time in order to mitigate the impact on consumers. The pricing structures that we have initially adopted to improve cost reflectivity may change and evolve over time, particularly as technology evolves and the market for dynamic price signals develops. For now, our focus is on Time of Use (TOU) pricing for residential, commercial and industrial consumers, with a view to introducing capacity-based or asset-based pricing for large commercial and industrial consumers.

# 4. Our Network

#### 4.1 Current pricing

Like most distributors in New Zealand, there is room to improve how our existing pricing arrangements signal future costs. For example, for residential:

• 69% of revenue is recovered through variable (kWh) based prices (down from 73% in the prior year), which has improved but still does not align with our costs which are largely fixed. Re-balancing of fixed and variable prices is the key pricing reform that we are continuing to implement over the coming years – aided by the removal of LFC requirements.

• 7% of revenue is recovered through off-peak and controlled variable prices (down from 13% on prior year). This is good but can still be improved. The phasing out of the LFC requirements allows us to increase fixed charges for Low Users. As we increase Fixed Charges to align with Standard fixed rates, we can reduce the share of revenue which needs to be recovered from variable rates. High variable rates can discourage use during times where there is capacity to consume more electricity across the network without driving network costs.

High variable charges, and in particular high off-peak and controlled variable charges, incentivise consumers to inefficiently invest in alternate forms of technology to avoid lines charges. Some examples include wood burners, gas instant hot water heaters, batteries, and solar panels.

Not all of these investments will be inefficient. Inefficient investments are investments where the customer is saving more money from their investment in alternate technologies, than the network is saving from the customer shifting their usage away from the network. When an investment is inefficient, the network is left with the same or similar costs after a customer leaves, but fewer people to share those costs. This increases lines charges for the consumers who are left, who may not be able to afford investments such as batteries and solar panels to avoid lines charges. And as a whole community – the consumers who invested in alternate technologies, plus the consumers who remain paying for the network – we all end up spending more to deliver the energy we need than we otherwise would have.

Batteries and solar panels have a role to play in increasing New Zealand's renewable generation, which in turn can help lower energy prices and help meet the country's zero carbon aspirations. However, in weighing whether to invest in these technologies, consumers should have the right price signals and information to assess whether the value of the energy generated from the solar panels exceeds the cost.

Another example of the issues that current pricing can create is the impact on Electric Vehicle (EV) owners. Currently EV owners can pay up to 5-6c per kWh in lines charges for charging at home during off-peak hours (plus energy costs), even though off-peak or interruptible charging could be accommodated on our network at no incremental cost. These prices might deter consumers from investing in electric vehicles, which would be counterproductive to achieving New Zealand's zero carbon ambitions.

Pricing changes take years to develop and implement, with multi-year transitions often needed to limit bill shock. Signals then take time to flow to customer investment decisions and behaviours. As such, the focus for pricing reform should be on investment pressures 5-7+ years from today. Over that timeframe, price signal misalignment could drive outcomes such as:

• **Inefficient EV charging**. EV uptake is likely to grow rapidly and could cause significant network investment pressure if charging adds to peak demand. At the same time, usage charges for off-peak or interruptible demand may deter usage that would not drive any new network costs.

• **Electricity rationing**. Usage-based charges at times when there is ample network capacity deters consumption, contributing to under-heated or under-cooled homes, and suppress electrification.

• Unnecessary network investment. Over time, well targeted pricing should produce flatter network demand profiles, supporting deferral of reinforcement work and potentially avoid altogether a wave of low voltage (LV) reinforcement that may otherwise be needed to accommodate EVs or high solar uptake.

There is also a policy and regulatory focus on network pricing that reinforces the case for CRP and adds some elements:

• Low Fixed Charges. The Government is phasing out the Low Fixed Charge Regulations. This will enable the increase of fixed daily charges to residential consumers, offset by reducing variable costs, reflecting the fixed cost nature of the service we provide. This enables consumers to access the unutilised capacity in our network at off-peak times, at lower cost.

• **Pricing reform.** The Authority is driving a focus on pricing reform to improve the cost reflectivity of network pricing, thereby encouraging more efficient outcomes. These factors shape the impetus for reform, and the direction of our reform strategy set out in Section 5.

#### **4.2 Current constraints**

For the majority of our network, we have no capacity constraints which we need to signal to consumers, but we do have some localised capacity constraints that we need to better signal to customers. We have provided substation level information relating to current capacity utilisation, constraints, and planned works to alleviate these constraints in our Asset Management Plan (AMP).

#### Our key emerging challenges are summarised below:

#### Mangahao GXP

Over the last few years we have received a significant volume of new connection requests in the area supplied by this GXP. As such, we need to both increase our capacity into the area to supply the new connections, and increase the security of supply to ensure we can maintain N-1 security at all

times, to provide a quality of service commensurate with that expected by consumers. To address these requirements, we are currently heavily managing hot water load in the area and working with Transpower on a possible GXP upgrade. We will continue to explore non-network alternatives that can met the security of supply and capacity requirements at a lower cost.

#### Data on EV uptake

We currently have around 1,226 EVs registered within our network area and, so far, are not seeing any resulting capacity issues. Without access to power quality information from smart meters we cannot accurately monitor constraints on the low voltage network. We rely on high level network studies or consumers to notify us if they believe there may be an issue. We are working through obtaining access to electricity meter information to improve our network visibility.

## **4.3 Supporting infrastructure**

The electricity which you consume in your home or business is measured by your electricity meter, which is provided by a metering equipment provider (MEP). The readings are provided to your retailer, which uses them to bill you, and also to provide us with data so that we can bill the retailer for our lines services. The MEP who provides your metering is selected by your retailer.

To implement cost-reflective pricing, we need consumption data to set prices, and to bill for our services, under those new pricing structures. We are therefore reliant on metering providers to measure the right data, and retailers to then provide us access to that data.

#### Smart meters

Cost-reflective pricing requires smart meter data. Currently 92% of residential ICPs and 75% of general ICPs on our network have communicating smart meters. To increase the availability of cost-reflective

pricing to all consumers, we need retailers to finish their smart meter rollouts, MEPs to upgrade their mesh networks and meter communications to decrease the number of meters that are out of communication range.

#### **Retailer data**

We implemented TOU pricing four years ago for most residential and general consumers. Currently we have 56% of ICPs on TOU pricing and consider sufficient time has been afforded for retailers to adapt their systems to provide us with time-sliced data (i.e. consumption data in a peak/shoulder/off-peak format) for billing purposes, and to enter into agreements with metering equipment providers for the supply of data. As such, the only exceptions from TOU pricing will be ICPs which have a legacy meter, or a non-communicating smart meter installed, on legacy pricing plans.

# 5. Pricing Roadmap and Strategy

In 2019, the Authority led an industry-wide initiative urging electricity distributors to adopt cost-reflective and efficient distribution pricing structures as a matter of urgency. The impetus of the reform being:

'Distributors urgently need to improve the efficiency of their distribution prices because technology is rapidly changing how electricity is produced and consumed. These changes affect how distribution networks are used, and how distribution services should be priced. Cost-reflective pricing is for the long-term benefit of consumers, by ensuring that distributors make efficient investments in their networks and consumers make efficient network use decisions and investments in solar power, batteries, and electric vehicles.'<sup>2</sup>

We have been on a transition pathway to reform our prices, balancing the need to meet the Authority's pricing expectations with regard for the impact pricing reform has on our consumers.

Our pricing roadmap (see Appendix 1) sets out how we are going to implement our strategy.

#### **5.1 Option identification**

#### **End Consumers**

In late 2023, Electra surveyed end-users within the network. Over 95% of respondents indicated they were 'very' or 'quite satisfied' with the reliability of supply. Only 10% of respondents indicated a willingness to consider trading off a lower level of reliability in return for lower bills.

Our network is also increasingly seeing an uptake in heat-pumps, EVs and solar panel installations. From our 2023 survey, only around 18% of

respondents with EVs were interested in Electra providing load management in return for lower unit prices.

These findings align with international and local research which has shown that while consumers are interested in lower cost electricity, they do not want to have to think about how they used it. To ensure the lights come on when they're needed, pricing structures must be understandable and actionable (i.e. the consumer can respond to signals when they are needed). Consumers must be brought along the journey for any pricing reform, with the benefits to them clearly evidenced.

#### Retailers

Implementing cost-reflective prices requires us to coordinate our approach with retailers, who are provide us with the data required for billing and pass through our prices to end consumers. The broad variety of competing retailers that operate within our network mean a wide range of tariff options are made available to varying customer needs. Our 2023 survey however identified that less than 5% of respondents could recall being moved to a more favourable plan by their retailer.

Consultation with retailers in late 2024 identified that our existing range of tariff options was overly complex to administer, making it difficult to identify the best solution for their customers. Retailers are also on a transition pathway to more cost-reflective pricing and simplified structures will allow different retailers to trial alternative solutions with greater certainty around the network cost implication.

#### **Transition pathway**

To manage the impact of 'winners and losers', as we transition to more costreflective prices, the customer impact must be considered. As new rates are introduced and legacy rates retired, changes must be signalled to users and

<sup>&</sup>lt;sup>2</sup> Electricity Authority, Distributors' Pricing 2019 Baseline Assessment, 19 November 2019, paragraph 1.1.

where the consumer impact is significant, a transition pathway developed. This provides consumers with the time to adjust their behaviour and identify more efficient investment options.

## 5.2 Strategy

We aim to set prices that are efficient and appropriate. Each pricing year we assess our prices against the Authority's measure of efficient pricing by ensuring we:

- 1. Signal the economic costs on our network; and
- 2. Where a revenue shortfall occurs, recover that shortfall in a way that least distorts network use.

## **5.3 Pricing structures**

#### 5.3.1 Consumer groups

Our prices are focused on the mass market (low and standard consumer groups) because small loads dominate the consumer base. Domestic and small commercial users represent approximately 98% of connections and 70% of consumption.

Mass market connections are low voltage, typically 60-amp single phase or 40-amp three phase. These consumers have a typical residential demand profile, which peaks in the morning and early evening.

Our pricing must also cater to large commercial and industrial loads. In contrast to the mass market, most large commercial loads have half-hourly metering and much higher consumption levels (ranging from 40,000kWh pa to more than 3GWh pa). Large commercial and industrial loads also have distinct demand behaviours, ranging from flat demand across the standard working day to highly variable demand that changes by time of day and season. From a cost driver perspective, large consumers have higher capacity connections and utilise a greater proportion of the installed network capacity relative to the average mass market connection.

All consumer groups are charged a variable price and a fixed daily charge. Fixed charges and variable prices are separated between distribution and transmission components, which seek to recover distribution and transmission costs.

Specific prices in the Low, Standard, and Industrial User consumer groups incorporate signals that enable consumers to achieve a lower overall cost of supply by shifting consumption to off-peak periods where they can and by offering us interruptible load to manage the network demands. This aligns our pricing incentives to the cost of network capacity and capacity utilisation.

Our consumer groups were assessed in 2023 and remain unchanged. The groups continue to serve a range of different connection needs and align to the groups used in neighbouring networks. As the LFC regime is phased out, we obtain more detailed connection information, and technological advancements change the needs of our network users, we expect our consumer groups will also evolve.

Table 1: Consumer Groups

| Consumer<br>Group | Target<br>Consumer   |
|-------------------|--|
| Low User          | A primary-residence connection expected to consume 8,000kWh or less per annum.   |
| Standard          | A residential or small business connection expected to consume between 8,000-40,000kWh per annum.                                    |
| Industrial        | A business connection expected to consume more than 40,000kWh per annum.   |
| Unmetered         | A low-capacity fixed connection, without a meter measuring<br>consumption, but with a predictable annual energy usage.               |
| Export            | For those who are generating electricity on their premises and<br>exporting some or all of this into Electra's distribution network. |

#### 5.3.2 Charge types

From 2022, we adopted TOU pricing for our Low and Standard User consumer groups better to signal the economic costs of future capacity

investments. In transitioning to TOU pricing we contrasted the relative benefits of this solution against peak demand and capacity-based tariff options.

#### Time of Use pricing

We selected TOU as our preferred cost-reflective pricing methodology following feedback that this option was preferred by consumers and retailers, that it was the easiest option for consumers to understand and respond to, and for retailers to implement.

It enables us to increase prices at times when there is congestion on the network and reduce them at times when there is plenty of capacity. This sends a price signal to transfer load outside of congestion periods and incentivises growth in consumption at times when there is no incremental cost for us to deliver the additional energy.

For example, it enables us to set the off-peak price at (or close to) zero, because there is no incremental cost for us to deliver energy at that time. Conversely higher prices are set during peak period, which signal the likely need for network upgrades to manage the congestion. Consuming during peak, and paying the addition cost, allows us to fund network upgrades, or shift your consumption, which will result in both you and us saving money.

Disaggregating peak, shoulder, and off-peak consumption helps us better reflect the economic costs associated with future capacity investment.

From April 2025, TOU pricing is mandatory for all new connections with a communicating smart meter. Exemptions from TOU are provided to retailers in the process of updating their systems to enable them to supply us data for TOU billing purposes, or when they were reaching agreements with metering equipment providers for them to supply the required data to retailers. This pricing only relates to how we charge the retailer; retailers can determine what and how they charge their customers.

#### **Demand based pricing**

Demand based pricing was discounted as an option as it is not easy for customers to understand or respond to. Without costly in-home upgrades, consumers are unable to understand demand a specific point in time and meters generally do not collect capacity demand data, or measure consumption in intervals more frequently than 30 minutes. Legacy pricing approaches based on kWh consumption are inefficient in that they provide an incentive for consumers to reduce consumption overall and are relatively poor at signalling economic costs.

#### Capacity based pricing

Installed capacity pricing is also unsuitable at this point in time. Most consumers are not aware of the capacity of their connection, which was designated prior to their occupation. Optimising the capacity of a connection would be cost prohibitive to most our users and we don't hold complete data on installed fuse sizes. While we intend to build out our understanding of the fuse capacity of our commercial and industrial connections, it will be expensive and impractical to build this knowledge base for our entire network.

# 5.4 Pricing methodology

#### 5.4.1 Drivers of the cost of supply

We have followed the allocation approach of other network businesses to determine the most appropriate allocator for apportioning target revenue by customer group. We use three drivers across the different costs of supply.

#### Number of ICPs

Where we receive costs, such as rates and levies, based on the number of ICPs, we allocate the cost of supply based on ICP count. ICP count can be an inefficient allocator for other costs because large users may contribute significantly to peak and overall demand, yet represent only a single connection. These customers, and their associated assets, demand

significantly more dedicated network engineering, operations and management resource and support than an average consumer or business.

#### **Consumption volume**

Consumption was considered an efficient allocator for support costs, tax and returns as large consumers with higher consumption are most adversely affected by low reliability. MWh is however inappropriate for most of our costs as we do not sell energy across our network and it does not recognise the efficient use of electricity in unconstrained period.

#### Average capacity/utilisation

Capacity and asset utilisation has been adopted for the majority of costs as it most closely correlates with the service we provide and most likely to result in non-distortionary outcomes. As we build out our understanding of the capacity of individual connections within our network, our sophistication with using this as a cost allocator will also improve.

#### 5.4.2 Phased implementation

Electra has designed its methodology with regard to the Authority's Practice Note and focus areas. We determine our target revenue and seek to recover target revenue via the least distorting charges.

A phased implementation approach is employed to mitigate the impact on consumers as we are cognisant of the impact of price shocks on consumers from changing prices too quickly. Clear signalling of how prices are changing, and how prices will become more cost-reflective, allows consumers to make more economic investment decisions in alternative technologies as their assets reach end of life. Signalling through a transition pathway ensures we minimise the impact on consumers when prices change.

There are two types of price changes which require phasing:

- 1. **Fixed/variable prices:** as a proportion of a customer's bill, fixed prices need to increase and variable prices decrease, to reflect the fixed cost nature of the service we provide. This enables consumers to tap unutilised capacity in the network at little to no additional cost. As we transition out of the LFC regulation, we must balance the gap between our Standard and Low User daily fixed charge.
- Peak/shoulder/off-peak prices: Our off-peak prices are now close to nil in most cases (except where the LFC regulations prevent us from doing so), reflecting our minimal incremental costs to deliver electricity during periods where there is no congestion on the network. As fixed prices increase over time, peak and shoulder prices may be able to reduce (or increase at a much slower rate).

## 5.5 Progress for April 2025

We have continued to advance our use of the cost of supply model with better understanding of how connections have, and should be, assigned to consumer groups.

Noting that a low number of surveyed consumers in 2023 had been advised if a more favourable plan was available, we reviewed connection and consumption information down to the individual ICP level. We identified that around one in five connections could be on a more suitable plan for their profile and chose to model prices based on working with retailers to migrate affected users.

Daily fixed charges for our Standard and Industrial consumer groups have been held constant, despite our intention to increase our cost recovery from fixed price components and reduce variable prices over time. This decision was made to balance the impact of a large volume of connections, and associated consumption, expected to be transferred out of the Low User consumer group.

By incorporating these changes we have sought to manage the impact to existing connections and ensure the pivot point between groups is appropriately signalled to encourage users to be placed on the right network charges.

We have also progressed in our ambition to reduce control price options in response to changes in the transmission pricing methodology. Our pricing schedule has been simplified, removing day/night, night only and night boost variants that had low levels of connections and is replaced by TOU. The smaller schedule will further reduce complexity to ensure users are on the right network plan for their needs.

#### 5.6 Next steps

We continue to progress on our Pricing Roadmap, having made good progress already. We annually review our pricing structure to improve cost reflectivity and keep up with market developments. We are also looking at guidance from the Authority and industry developments both in New Zealand and globally.

Midway through 2025 we intend to conduct another survey of consumer views. This review will allow us to recalibrate our understanding of their expectations in terms of price and quality, and reflect those views in calculating prices and updating the activities within our roadmap.

While we have implemented TOU, we don't see this as the end point for the evolution of pricing. However, we expect that further change will be triggered by technological development and new markets, which enable electricity consuming devices to respond in real time. We will look to monitor the adoption and development of automated demand management technology as we see this as a critical enabler to real time demand response.

We also intend to build our understanding of the Long-Run Marginal Cost to run our network. We monitor the cost to complete network investment and the nature of constraints that can accelerate the need for upgrades. As this knowledge evolves, we improve our ability to set peak prices based on the Long-Run Marginal Cost. Efforts to improve our understanding of our consumer groups have highlighted that further information will be needed to better segment industrial users. Over the next two years we will look to gather capacity information on these users to introduce a capacity charge.

We will continue to increase the share of revenue recovered through fixed charges relative to variable rates. This will be enabled through the phaseout of LFC, introduction of capacity charges and increased attractiveness of TOU options to consumers increasingly able to shift demand.

We will continue to support embedded generation projects to connect to our network through appropriate pricing structures. As more connections are enabled we may move toward stronger signals to support injection during periods of peak demand, but will continue to offer nil rates for export connections in the immediate term.

# 6. Network Pricing for 1 April 2025

Further information on the setting of prices for 1 April 2025 is in Electra's Pricing Schedule.

## 6.1 Approach

Electra's pricing methodology is designed to support an efficient level of investment in our network for the long-term benefit of customers and to comply with the Authority's pricing principles (Appendix 2). Prices are set to signal the underlying costs of supplying services, allowing customers to make efficient decisions about how they connect to, and use, our network. This allows Electra to plan and operate our network assets safely, efficiently, and reliably.

#### 6.2 Target revenue

Electra calculates its target annual revenue using the Commerce Commission's building block model (BBM), to benchmark its returns as if it were subject to price-quality regulation.

The model results in target revenue of \$62.6m, an increase of \$3.6m on prior year target revenue

Table 2: Revenue Components (\$000s)

| Туре            | Component                  | Apr-24 | Apr-25 | Char    | ige  |
|-----------------|----------------------------|--------|--------|---------|------|
|                 | Operating Expenditure      | 22,816 | 26,883 | 4,067   | 18%  |
| Distribution    | Depreciation               | 18,101 | 12,381 | (5,720) | -32% |
| Distribution    | Regulatory tax allowance   | 1,750  | 2,484  | 734     | 42%  |
|                 | Return on investment (ROI) | 6,250  | 8,871  | 2,621   | 42%  |
|                 | Transmission               | 9,811  | 11,528 | 1,717   | 17%  |
| Pass<br>through | Rates                      | 184    | 207    | 23      | 12%  |
| linough         | Levies                     | 196    | 306    | 110     | 56%  |
| Total           |                            | 59,109 | 62,660 | 3,551   | 6%   |

This revenue is shown gross of (or including) the discount to be paid during the year, which is \$5.50m (i.e. the target revenue net of the discount will be \$57.16m). The discount is included in the ROI for the purposes of applying the BBM framework.

## 6.3 Identify pricing regions

The second step in the pricing process is to identify whether there are any substantial differences in the economic costs to serve across pricing regions. There are a variety of ways in which pricing regions could be determined, including by connection type (e.g. rural vs urban) or grid exit point (GXP).

We do not consider that regional pricing is appropriate for our network, at this time, as the cost to serve customers in each GXP and connection type is roughly equivalent. We will investigate establishing pricing regions in the future to address network constraints if appropriate

Our network area is compact, with rural areas relatively close to urban centres, meaning there is minimal difference in the length of circuits and no differentiation in service quality.

The cost to serve customers from our Paraparaumu GXP is around 60% of total target revenue, which corresponds to the around 61% of total ICPs connected in the area, 58% of annual network demand and 62% of the installed capacity. While there is greater network congestion observed in our Mangahao GXP region, we are currently able to use load management solutions to manage constraints.

## **6.4 Determine Consumer Groups**

When connecting to our network, the consumer, via the retailer acting as the consumer's agent, nominates the consumer group they wish to be put into. We believe that the retailer is best placed to determine the most appropriate pricing option for the consumer based on that consumer's profile. We have divided our consumers into five groups based on the type of connection,

their annual consumption and their metering configuration. Price category codes roll up into five consumer groups:

- Low user
- Standard
- Industrial
- Unmetered
- Export

For April 2025, analysis was conducted to ensure consumers were effectively allocated to the right consumer group. In allocating to consumer group, we reviewed every ICP's annual consumption and ANZSIC code.

# 6.5 Allocating Revenue to Customer Groups

The revenue to be recovered is \$62.66m.

When setting prices, we do so with the objectives of fairness, distributing the agreed discount to consumers, sending appropriate price signals to consumers, avoiding bill shock, and aligning with the Authority's Pricing Principles. We set prices to recover the total target revenue over the pricing year.

We use our Cost of Supply model (CoS model) to first allocate target revenue to consumer groups. The allocators reflect how the different consumer groups drive the cost components.

Consumer Consumption Installed Asset No. of ICPs Capacity (kVA) Group (MWh) Utilisation (kW) 72% Low Users 34.107 144.184 34% 221.696 70% 207,184 70% Standard 12,411 26% 154,826 36% 62,055 20% 57,993 20% Industrial 740 2% 129,341 30% 26.640 8% 24.896 8% Unmetered 392 1% 1,399 0% 7,448 2% 6,960 2% 0% 0% 0% 0% Export -\_ \_ -

Table 3: Proportion of cost driver by Consumer Group for the April 2025 pricing year

Our CoS model then allocates costs by Consumer Group, based on the most appropriate driver of that network cost.

Table 4: Cost allocation by driver (\$000s)

| Cost Category               | Cost Component                                 | Cost Driver        | Cost<br>(\$000s) |
|-----------------------------|--|--------------------|------------------|
| Operating<br>Expenditure    | Service Interruptions and<br>Emergencies       | Asset Utilisation  | \$2,594          |
|                             | Vegetation Management                          | Asset Utilisation  | \$2,111          |
|                             | Routine and Corrective<br>Maintenance          | Asset Utilisation  | \$1,715          |
|                             | Asset Replacement and Renewal                  | Asset Utilisation  | \$774            |
|                             | System Operations and Network<br>Support       | Consumption        | \$9,045          |
|                             | Business Support                               | Consumption        | \$10,364         |
|                             | Shared Benefit Mangahao<br>embedded generation | Installed Capacity | \$280            |
| Depreciation                | Depreciation - Network Assets                  | Installed Capacity | \$9,885          |
|                             | Depreciation - Non-network<br>Assets           | Installed Capacity | \$2,496          |
| Rates & Levies              | Council Rates                                  | No. of ICPs        | \$207            |
|                             | Commerce Act Levies                            | No. of ICPs        | \$41             |
|                             | Electricity Authority Levies                   | No. of ICPs        | \$134            |
|                             | Utilities Disputes Levies                      | No. of ICPs        | \$49             |
|                             | FENZ Levies                                    | No. of ICPs        | \$82             |
| Transmission                | Connection Charge                              | Installed Capacity | \$2,104          |
|                             | Benefit-based charges (BBC)                    | Installed Capacity | \$1,537          |
|                             | Residual Charge                                | Installed Capacity | \$7,099          |
|                             | Transitional Cap                               | Installed Capacity | \$5              |
|                             | New investment charges                         | Installed Capacity | \$783            |
| Regulatory Tax<br>Allowance | Regulatory Tax Allowance                       | Consumption        | \$2,484          |
| Return on<br>Investment     | Return on Investment                           | Consumption        | \$8,871          |
| Total Cost to Ser           | ve   |                    | \$62.660         |

When setting prices for the year starting 1 April 2025, we identified there was a large number of connections on our Low User tariffs with an ANZSIC code and/or consumption in excess of 8,000kWh. Through our price review process, we worked with retailers to advise them about which connections would be better suited to tariffs within our Standard or Industrial Consumer Group.

Our pricing strategy aims to set efficient and appropriate prices. Reassigning ICPs to more appropriate consumer groups will ensure we are better placed to achieve our pricing strategy objectives longer term. This has resulted in a material change year-over-year in the proportion of our target revenue allocated across the consumer groups.

Table 5: Target revenue by customer group

| Consumer Group | April    | 2024       | April 2025 |            |  |
|----------------|----------|------------|------------|------------|--|
| Consumer Group | (\$000s) | Proportion | (\$000s)   | Proportion |  |
| Low User       | 41,413   | 70%        | 32,579     | 52%        |  |
| Standard       | 10,773   | 18%        | 17,344     | 28%        |  |
| Industrial     | 5,979    | 10%        | 11,897     | 19%        |  |
| Unmetered      | 944      | 2%         | 840        | 1%         |  |
| Export         | -        | -          | -          | -          |  |
| Total          | 59,109   |            | 62,660     |            |  |

## 6.6 Developing prices for consumer groups

The expected revenue recovered from each consumer group is not expected to match the target revenue.

Over our pricing roadmap we have sought to ensure our prices are free from cross-subsidisation. This progress must however be balanced against the impact on existing users and adhere to regulatory requirements.

Table 6: Target against forecast revenue by customer group

| Consumer Group | Reve   | enue     | Variance |      |  |
|----------------|--------|----------|----------|------|--|
|                | Target | Forecast | (\$000s) | %    |  |
| Low User       | 32,579 | 29,275   | (3,303)  | -10% |  |
| Standard       | 17,344 | 22,295   | 4,951    | 29%  |  |
| Industrial     | 11,897 | 10,127   | (1,771)  | -15% |  |
| Unmetered      | 840    | 963      | 123      | 15%  |  |
| Export         | -      | -        | -        | -    |  |
| Total          | 62,660 | 62,660   |          |      |  |

While around 80% of our customers are expected to remain in their consumer group, the prices set last year were not high enough to recover target revenue. The LFC regime places limits on the revenue we can recover from our Low User group and how we design the tipping point to the Standard user. Removing this cross-subsidisation would have created a substantial bill shock to connections already in our Low User and Industrial groups, which we have chosen to smooth over the next year.

With more cost reflective prices from April 2025, we are better placed to remove the cross-subsidisation from April 2026.

Both the Low User and Standard Consumer groups offer the choice between General or TOU pricing. Our Flexi offering has been retired from April 2025.

#### 6.3.1 General Pricing

General pricing for Low User and Standard includes two variable options:

#### - Uncontrolled

A flat rate that applies 24/7, effective for those consumers who have little interest or ability to change their consumption patterns. A higher price is charged because there is no price signal and unconstrained consumption drives more of our future costs.

#### - Controlled

A price that rewards consumers for giving us control of their hot water cylinders. We can control the hot water load for up to 4 hours a day and, in return, charge consumers a price lower than the Uncontrolled rate.

#### 6.3.2 TOU pricing

TOU pricing for Low Users and Standard includes four variable options depending on the time of consumption and meter.

#### - Peak

Aimed to discourage consumption of electricity in the period between 7am-11am and 5pm-9pm each day by sending a strong price signal higher than the shoulder period.

#### - Shoulder

Aimed to encourage consumption of electricity to be shifted to the shoulder periods between 11am-5pm and 9pm-11pm each day.

- Off-Peak

Aimed to encourage all consumption of electricity that is not time critical to be deferred to the off-peak period between 11pm-7am each day. Customers are rewarded with a rate that lower than the shoulder rate. Over time this rate will approach nil.

#### - Controlled

A price that rewards consumers for giving us control of their hot water cylinders. Electra can control the hot water load for up to 4 hours a day and, in return, charge consumers a price lower than the Peak rate.

#### Figure 1: Time of Use effective hours



#### 6.3.3 Other pricing

**Industrial pricing** is also effective over the three TOU periods, with a nil rated capacity charge. Capacity charges are included to signal the intended direction for this pricing category, which will increase as data becomes available.

**Unmetered pricing** offers a variable rate for low capacity (>1kVA) connections with predictable annual energy usage, but without a meter measuring consumption. For streetlighting connections, a daily fixed rate is offered per fitting with a nil rate for consumption.

**Export pricing** is zero rated to recognise the contribution distributed generation connections can make by injecting energy during periods where the network is constrained. We neither charge, nor pay, distribution generation for variable injection within our network.

**Individual pricing** is available on request to end-customers that require non-standard pricing.

The terms and conditions for the supply of electricity distribution services are provided by the Default Distributor Agreement (DDA) we have with all retailers. If a consumer was to approach us with connection needs outside

the terms of the DDA, we can negotiate non-standard agreement directly with the consumer.

Electra has one network user on a non-standard agreement. KCE Mangahao is embedded within our network, on agreed bilateral terms that are reviewed periodically (ref Table 4: Cost allocation by driver).

## 6.7 Changes to our pricing from 1 April 2025

The Pricing Schedule for 1 April 2025 sets out the specific prices for customers connected to our network. The prices reflect a total average increase in forecast revenue of 15% or \$8.1m compared to last year.

This year, Electra undertook a significant review of the profile of ICPs connected to our network, to ensure the right pricing incentives are in place for each consumer group. Over the year from April 2024, we are expecting to under recover our revenue by around \$4.6m. While do not intend to pass through the under recovery from last year, we must correct for it this year to ensure our prices accurately reflect the cost to provide a resilient network.

Had prices last year been set in a way that recovered the intended revenue, then the required uplift for April 2025 would be closer to 6%. Whilst it does not lessen the impact of this year's pricing changes, end-consumers have benefited from lower charges in the region over the past year.

Electra has experienced a \$1.7m increase in transmission costs and other pass-through costs. Electra's costs of running and investing in the network have also increased the revenue requirement by \$1.7 million.



Figure 2: What makes up the changes for 2025 prices

This year we have simplified the pricing schedule by removing redundant price categories. We also sought to collect more revenue at times of peak consumption, when the demands on the network are highest, and customers can assist us to manage that demand, to help avoid or defer building new capacity in the future.

As previously detailed, this year we undertook a significant review of the profile of ICPs connected to our network in response to feedback that few consumers had been advised if they were on the right plan. Around 19% of consumers were identified as currently on an unsuitable plan for their profile. Moving around one-in-five consumers to the tariff that best matches their consumption means that year-over-year comparisons of averages are skewed.

We are working with retailers to propose they migrate consumers to more suitable pricing categories. After adjusting for the proposed migration, as well as migrations that have already occurred, there has been a marked change in expected average consumption and revenue from each group.

#### Table 7: Revenue breakdown April 2024

| Consumer Group |         | Average<br>Bill (pa) | ICPs   | Average<br>Consumption<br>(kWh pa) | Revenue<br>Recovered<br>(\$000s pa) |
|----------------|---------|----------------------|--------|------------------------------------|-------------------------------------|
|                | General | \$930.68             | 23,672 | 7,300                              | \$22,031                            |
| Low User       | TOU     | \$955.76             | 14,671 | 7,745                              | \$14,022                            |
|                | Flexi   | \$971.40             | 11     | 5,203                              | \$11                                |
|                | General | \$1,638.49           | 2,435  | 9,265                              | \$3,990                             |
| Standard       | TOU     | \$1,320.58           | 5,424  | 11,668                             | \$7,163                             |
|                | Flexi   | \$1,267.48           | 5      | 7,489                              | \$6                                 |
| Industrial     |         | \$20,980.39          | 285    | 385,302                            | \$5,979                             |
| Unmetered      |         |                      |        |                                    | \$944                               |
| Total          |         | \$1,164.35           | 46,503 |                                    | \$54,146                            |

Table 8 Revenue breakdown April 2025

| Consumer Group |         | Average<br>Bill (pa) | ICPs   | Average<br>Consumption<br>(kWh pa) | Revenue<br>Recovered<br>(\$000s pa) |
|----------------|---------|----------------------|--------|------------------------------------|-------------------------------------|
|                | General | \$931.82             | 15,765 | 4,154                              | \$13,859                            |
| Low User       | TOU     | \$840.45             | 18,343 | 4,308                              | \$15,416                            |
|                | Flexi   | -                    | -      | -                                  | -                                   |
|                | General | \$1,958.64           | 5,050  | 12,814                             | \$9,889                             |
| Standard       | TOU     | \$1,685.57           | 7,361  | 12,291                             | \$12,406                            |
|                | Flexi   | -                    | -      | -                                  | -                                   |
| Industrial     |         | \$13,684.62          | 740    | 175,185                            | \$10,127                            |
| Unmetered      |         |                      |        |                                    | \$963                               |
| Total          |         | \$1,325.86           | 47,259 |                                    | \$62,660                            |

Compared to the rates we published for April 2024, the average bill is expected to increase by 14%, in line with the overall revenue uplift. Due to one-in-five consumers being expected to migrate to a tariff that better fits their consumption pattern, on a like-for-like consumption basis, the average increase across all consumer groups is around 19-23% for April 2025.

Table 9: Weighted average change in line charges by consumer group when holding consumption constant

| Consumer Group |         | Average<br>Consumption<br>(kWh pa) | Average<br>April 2024 | Change      |            |     |
|----------------|---------|------------------------------------|-----------------------|-------------|------------|-----|
| Low            | General | 4,154                              | \$772.79              | \$931.82    | \$159.03   | 21% |
| User           | TOU     | 4,308                              | \$704.32              | \$840.45    | \$136.13   | 19% |
| Standard       | General | 12,814                             | \$1,591.83            | \$1,958.64  | \$366.80   | 23% |
|                | TOU     | 12,291                             | \$1,369.15            | \$1,685.57  | \$316.43   | 23% |
| Industrial     |         | 175,185                            | \$10,324.00           | \$13,681.83 | \$3,357.83 | 33% |

The target revenue split by fixed components has also increased to around 31% of all revenue.

Table 10: Breakdown of fixed and variable charges

| Consumer Group |         |        | Ļ     | April 2024 | April 2025 |       |          |  |
|----------------|---------|--------|-------|------------|------------|-------|----------|--|
| Consumer C     | Joup    | ICPs   | Fixed | Variable   | ICPs       | Fixed | Variable |  |
|                | General | 23,672 | 20%   | 80%        | 15,765     | 31%   | 69%      |  |
| Low User       | TOU     | 14,671 | 21%   | 79%        | 18,343     | 33%   | 67%      |  |
|                | Flexi   | 11     | 30%   | 70%        | -          | -     | -        |  |
|                | General | 2,435  | 48%   | 52%        | 5,050      | 32%   | 68%      |  |
| Standard       | TOU     | 5,424  | 46%   | 54%        | 7,361      | 38%   | 62%      |  |
|                | Flexi   | 5      | 62%   | 38%        | -          | -     | -        |  |
| Industrial     |         | 285    | 7%    | 93%        | 740 11%    |       | 89%      |  |
| Unmetered      |         | -      | 83%   | 17%        | -          | 84%   | 16%      |  |
| Total          |         | 46,503 | 25%   | 75%        | 47,259     | 31%   | 69%      |  |

| Consumer (   | Group   | Pricing Option                     | Code | Unit           | April 2024<br>Rate | Distribution | Pass-<br>through | Transmission | April 2025<br>Rate | Post<br>Discount<br>Rate | Change in<br>Rate | Estimated<br>Users |
|--------------|---------|------------------------------------|------|----------------|--------------------|--------------|------------------|--------------|--------------------|--------------------------|-------------------|--------------------|
|              |         | Fixed daily                        | F    | \$/con/day     | 0.6000             | 0.0746       | 0.0295           | 0.6459       | 0.7500             | 0.6130                   | 25%               |                    |
|              | General | Anytime                            | А    | \$/kWh         | 0.1333             | 0.1584       | -                | -            | 0.1584             | 0.1511                   | 1 <b>9</b> %      | 15,765             |
|              |         | Controlled                         | М    | \$/kWh         | 0.0842             | 0.0842       | -                | -            | 0.0842             | 0.0769                   | 0%                |                    |
|              |         | Fixed daily                        | TF   | \$/con/day     | 0.6000             | 0.0746       | 0.0295           | 0.6459       | 0.7500             | 0.6130                   | 25%               |                    |
| Low User     |         | Off-Peak                           | TN   | \$/kWh         | 0.0603             | 0.0534       | -                | -            | 0.0534             | 0.0461                   | -11%              |                    |
|              | του     | Peak                               | TP   | \$/kWh         | 0.1580             | 0.1897       | -                | -            | 0.1897             | 0.1824                   | 20%               | 18,343             |
|              |         | Shoulder                           | то   | \$/kWh         | 0.1110             | 0.1438       | -                | -            | 0.1438             | 0.1365                   | 30%               |                    |
|              |         | Controlled                         | ТМ   | \$/kWh         | 0.0842             | 0.0842       | -                | -            | 0.0842             | 0.0769                   | 0%                |                    |
|              |         | Fixed daily                        | AF   | \$/con/day     | 1.7423             | 1.2160       | 0.0295           | 0.4968       | 1.7423             | 1.6053                   | 0%                |                    |
|              | General | Anytime                            | AA   | \$/kWh         | 0.0812             | 0.1131       | -                | -            | 0.1132             | 0.1059                   | 39%               | 5,050              |
|              |         | Controlled                         | MAA  | \$/kWh         | 0.0321             | 0.0389       | -                | -            | 0.0390             | 0.0317                   | 21%               |                    |
| Standard     |         | Fixed daily                        | XTF  | \$/con/day     | 1.7423             | 1.2160       | 0.0295           | 0.4968       | 1.7423             | 1.6053                   | 0%                |                    |
| User         | του     | Off-Peak                           | XTN  | \$/kWh         | 0.0081             | 0.0081       | -                | -            | 0.0082             | 0.0008                   | 1%                | 7,361              |
|              |         | Peak                               | XTP  | \$/kWh         | 0.1058             | 0.1445       | -                | -            | 0.1445             | 0.1372                   | 37%               |                    |
|              |         | Shoulder                           | хто  | \$/kWh         | 0.0588             | 0.0985       | -                | -            | 0.0986             | 0.0913                   | 68%               |                    |
|              |         | Controlled                         | XTM  | \$/kWh         | 0.0321             | 0.0389       | -                | -            | 0.0390             | 0.0317                   | 21%               |                    |
|              |         | Fixed daily                        | S    | \$/con/day     | 4.1230             | 0.5163       | 0.0295           | 3.5772       | 4.1230             | 3.9860                   | 0%                |                    |
|              |         | Off-Peak                           | SN   | \$/kWh         | 0.0081             | 0.0086       | -                | -            | 0.0086             | 0.0014                   | 6%                |                    |
| Industrial U | ser     | Peak                               | SP   | \$/kWh         | 0.0842             | 0.1100       | -                | -            | 0.1100             | 0.1027                   | 31%               | 740                |
|              |         | Shoulder                           | SO   | \$/kWh         | 0.0459             | 0.0717       | -                | -            | 0.0717             | 0.0644                   | 56%               |                    |
|              |         | Capacity                           | SCAP | \$/kVA/day     | -                  | -            | -                | -            | -                  | -                        | -                 |                    |
|              |         | Unmetered                          | U    | \$/kWh         | 0.1500             | 0.1500       | -                | -            | 0.1500             | 0.1427                   | 0%                |                    |
| Unmetered    |         | Lighting Fixed                     | LGT  | \$/fitting/day | 0.2406             | 0.1654       | 0.0013           | 0.0833       | 0.2500             | 0.2500                   | 4%                |                    |
|              |         | Lighting Consumption               | LGTU | \$/kWh         | -                  | -            |                  |              | -                  |                          | -                 |                    |
| Export       |         | Small scale distributed generation | EX   | \$/kWh         | -                  | -            | -                | -            | -                  | -                        | -                 |                    |

Table 11: Composition of April 2025 prices and change in rate

# 7. Further information

We welcome your feedback and any questions you may have on this Pricing Methodology.

You can contact Electra by email to pricing@electra.co.nz.

# 7.1 Options for our Consumers

We recognise the impact our prices have on consumers, our role in the energy system and the services other agencies can provide to ensure your needs are met.

As we do not have a direct relationship with our connected consumers, we encourage users to have a good relationship with their electricity retailer. There are numerous retailer offerings in the market, providing consumers with a range of options to suit their needs.

# **PWERSWITCH** by consumer.

- <u>Powerswitch</u> is a free service that helps consumers to find the right offering for them. We encourage consumers to use this free service and be sure their chosen retailer is the right fit.
- MBIE are supporting low electricity-use households finding it hard to pay their power bills as the LFC tariff regulations are phased out through the <u>Power Credits Scheme</u>.
- EECA's <u>Warmer Kiwi Homes</u> scheme will contribute to up to 80% of the total cost of ceiling and underfloor heating, and an approved heater for low-income homeowners.

• Work and Income also provide extra payments for beneficiaries to help with energy costs from May to October every year, through their <u>Winter</u> <u>Energy Payment</u> scheme.

# 7.2 Our Complaints process

Our consumers have the right to always expect quality service and support from us. If you have a complaint or problem, including land issues, we want to know so that we can fix it.

A quick chat with a staff member at Electra is often all that is required to resolve your concern. Call us on 0800 Electra (0800 353 2872) between 8am – 5pm on weekdays and ask to speak with our Customer Experience team. They will take personal responsibility for ensuring your complaint is thoroughly investigated and resolved as quickly and equitably. We endeavour to resolve all formal complaints within a period of 20 days, and there is no charge for this service.

If we do not resolve your complaint to your satisfaction, you can contact Utilities Disputes at 0800 22 33 40 or go to <u>Utilities</u> <u>Disputes</u>.



We are a member of the Utilities Disputes Scheme, a free and independent service for resolving complaints about utilities providers.

# Appendix 1: Pricing Roadmap



# **Appendix 2: Alignment with Pricing Principles**

| Pricing principle   | Interpretation  | Alignment   |
|---|---|---|
| A1) Prices are to signal the<br>economic costs of service<br>provision, including by being<br>subsidy free (equal to or<br>groater than avoidable costs | Prices are economically efficient where the charges recovered from each consumer group fall within the subsidy-free range established by standalone cost and avoidable cost.  | Our methodology allocates costs between consumer groups using cost-<br>reflective allocators. This results in allocations that fall between avoided and<br>standalone costs on average on the basis that the cost allocators used<br>represent the underlying network cost drivers.   |
| and less than or equal to standalone costs);  | • Avoidable costs — are the future cash costs the network avoids if a consumer group were to disconnect from the network.   | Consistent with the Practice Note, avoided costs include short-term future cash costs, such as repairs and maintenance, billing and consumer service costs, and transmission charges.   |
|   | <ul> <li>Standalone costs — reflect the costs a consumer would<br/>face to supply their energy needs from alternative<br/>energy sources.</li> </ul>  | We consider prices are only likely to fall below avoidable costs for consumers<br>with very low levels of annual consumption. This is partly due to the impact of<br>low fixed charge regulations, which limits the recovery of cost-reflective<br>charges from domestic consumers with low annual consumption.   |
|   | Prices above standalone costs cannot be sustained over<br>time as competing energy sources will encourage<br>consumers to bypass the network. While the penetration<br>of distributed generation is increasing, network supply<br>continues to provide greater resilience and has the<br>economies of scale from shared costs.  | As noted in section 6.3, the nature of our compact network means there is little to no cross-subsidisation between rural and urban connections. Our decision to apply uniform prices across our two GXPs does however result in consumers connected to our Paraparaumu substation annually paying approximately \$18.48 (or +1.4%) per ICP more than their cost to serve. We will continue to monitor the appropriateness of this decision. |
|   | are the costs that would be avoided should the<br>distribution business no longer serve that consumer<br>group (while supplying all other remaining groups). If a<br>consumer group were to be charged its avoided cost, it<br>would be economically beneficial for the business to stop<br>supplying that consumer group as revenue would not<br>cover the avoided costs | Similarly we note in section 6.6, that for April 2025, we have cross subsidisation occurring between consumer groups. Rebalancing our consumer groups has led to a significant reduction in the amount of revenue we can recover from Low Users. While the daily fixed charge is going up, we were minded around the risk of bill shock, so have sought to smooth the transition back to reflective rates.                                  |
|   |   | The Authority's Practice Note acknowledges the trade-off distributors must make stating "benefits [of improved granularity] must be balanced against the costs, complexity, and potential equity concerns of implementation" <sup>3</sup> .   |

<sup>&</sup>lt;sup>3</sup> Practice Note, Paragraph 81, at page 15.

| Pricing principle   | Interpretation  | Alignment   |
|---|---|---|
| A2) Prices are to signal the<br>economic costs of service<br>provision, including by:<br>reflecting the impacts of<br>network use on economic<br>costs: | We have interpreted this principle to mean pricing<br>structures are economically efficient, where they assist<br>in signalling the economic costs of servicing different<br>consumers' profiles. | <b>Time of Use</b><br>Since 2022, TOU pricing has been available to signal the economic costs of<br>future capacity investments. Disaggregating peak, shoulder, and off-peak<br>consumption helps Electra to better reflect the economic costs associated with<br>future capacity investment.   |
|   | length, and connection assets are the key drivers of<br>economic costs.<br>Our Pricing Methodology is primarily designed to signal<br>future costs associated with capacity investments and       | <b>Connection capacity</b><br>Differences in connection capacity costs are reflected in the low, standard, and industrial pricing categories. Low and standard consumers are generally connected to LV networks whereas industrial is connected to high voltage assets.   |
|   | specific asset costs.   | Stractlights  |
|   |   | Separate streetlight charges seek to recover the cost of streetlight assets and maintenance directly.   |
|   |   | <b>Load control</b><br>We discount our prices to reflect the benefit that hot water control provides by<br>reduced network congestion.  |
|   |   | <b>Generation</b><br>The costs of providing export services are recognised through a generation<br>export charge. Increasing fixed and peak charges also reflect the benefit of<br>providing network capacity for export consumers.   |
|   |   | <b>Dedicated assets</b><br>Large Industrial consumers are charged for dedicated assets directly.  |
|   |   | <b>Power factor premium</b><br>Where the power factor is less than 0.95, we reserve the right to impose a power factor premium on commercial consumers. The premium recognises lower power factors can influence circuit capacity. The premium is based on a multiplier of 2% of the monthly total network price for every 0.01 power factor below 0.95 lagging |

| Pricing principle   | Interpretation   | Alignment  |
|---|--|--|
| A3) Prices are to signal the<br>economic costs of service<br>provision, including by:<br>reflecting differences in<br>network service provided to (or<br>by) consumers; and | We have interpreted this principle to mean we should<br>offer service-based pricing to allow consumers to<br>choose between different service levels based on the<br>different service costs.  | <ul> <li>In providing network access as a service, our consumers are distinguished by groups including:</li> <li>Connection capacity sizes are reflected in our Low, Standard, and Industrial User Consumer Groups and through capital contributions;</li> <li>Alternative variable rates to support different metering and consumption profiles are offered through our TOU or general structures;</li> <li>Export prices are offered for distributed energy resources (DER);</li> <li>Unmetered loads and streetlights have separate prices reflecting the varying circumstances of these connections and the lack of metering information; and</li> <li>Non-standard asset specifications and load sizes are catered for through industrial and individual pricing.</li> </ul>  |
| A4) Prices are to signal the<br>economic costs of service<br>provision, including by<br>encouraging efficient network<br>alternatives                                       | We have interpreted this principle to mean network<br>prices should also generally fall below the standalone<br>cost of network alternatives to discourage inefficient<br>bypassing of the network.<br>As average charges are estimated to be less than<br>standalone costs for all consumer groups, there are no<br>incentives for consumers to invest in inefficient off-grid<br>energy solutions.<br>Network pricing should also signal the cost of efficient<br>investments in alternatives to the network to give<br>consumers information on investment decisions. | Although investments in Solar PV are encouraged on our network, the number<br>of distributed generators connected to the network is currently relatively limited<br>and is almost entirely Solar PV without batteries. Natural gas and LPG energy<br>sources are also a partial substitute for electricity.<br>Without storage, solar generation is not typically available to reduce demand<br>at the network peak when our cost to serve is highest (e.g. winter evenings).<br>While TOU pricing structures can signal efficient investments in network<br>alternatives, consumers cannot fully avoid the cost of using the network at peak<br>times when solar generation is typically lower.<br>Our plan to increase fixed charges for domestic consumers, in line with the<br>phaseout of the LFC Regulations, will also ensure every consumer pays a<br>reflective contribution to fixed network costs, regardless of their level of<br>consumption. This also recognises consumers with solar still contribute to the<br>cost of serving peak demand. |
| B) Where prices that signal<br>economic costs would under-<br>recover target revenues, the<br>shortfall should be made up by<br>prices that least distort<br>network use    | We have interpreted this principle to mean Residual<br>costs are the remaining costs we recover from prices<br>after deducting revenue recovered from prices that<br>signal economic costs under Principles A1-4.<br>Economic cost pricing may under-recover total target<br>revenue, especially where economic costs are low,<br>which is currently the case for our prices. Residual cost<br>should be recovered through non-distortionary pricing<br>mechanisms following Principle B.  | Non-distortionary pricing mechanisms included fixed prices, either charged on<br>a daily or connection size basis. All consumers contribute to residual network<br>costs mainly through the fixed component of prices. These cause minimal<br>distortion because these prices do not change with consumer usage behaviour,<br>and consumers cannot avoid these charges.<br>Low fixed charge regulations continue to limit how much revenue can be<br>recovered from domestic consumers, who comprise most of our consumer<br>base. Our pricing strategy involves increasing the proportion of revenue from<br>fixed charges consistent with the five-year phase-out of the low fixed charge  |

| Pricing principle  | Interpretation   | Alignment<br>regulations. Over time we will seek to align our fixed pricing structures to our<br>residual costs  |
|--|--|--|
| C) Prices should be responsive<br>to the requirements and<br>circumstances of end users by<br>allowing negotiation to:<br>i. reflect the economic value of<br>services; and<br>ii. enable price/quality trade-<br>offs | We have interpreted this principle to mean our prices<br>should meet consumers' needs and expectations. And<br>where standard prices do not, we should offer<br>consumers a non-standard contract that better meets<br>their needs and expectations.   | <ul> <li>Our prices reflect the different network service offerings responsive to consumers' needs. Consumers can move price categories to meet their required level of service. Non-standard terms are not currently required, but we are open to discussing nonstandard terms that better reflect the economic value of the service.</li> <li>Consumers can make price and quality trade-offs in the following ways through our pricing:</li> <li>TOU pricing allows consumers to select pricing options that allow them to make trade-offs on when they use electricity; and</li> <li>Controlled pricing plans have lower prices to recognise the network can the part of the consumers in the trade-offs on the price and the matter and the prices to recognise the network can the part of the consumers in the trade-offs on the trade-offs on the prices to recognise the network can the part of the consumers in the trade-offs on the prices to recognise the network can the part of the consumers in the trade-offs on trade trade-offs on the trade-offs on trade trade-offs on the trade-offs on the trade-offs on trade trade-offs on the trade-offs on trade trade trade-offs on trade trade-offs on trade trade trad</li></ul> |
| D) Development of prices<br>should be transparent and<br>have regard to transaction<br>costs, consumer impacts, and<br>uptake incentives.  | We interpret this principle as following good pricing<br>practices when developing our prices.<br>As our prices evolve to become more cost-reflective, we<br>must ensure stakeholders are brought along on our<br>journey. We must be mindful not to confuse, add<br>unnecessary costs, ignore consumer impacts, or fail to<br>be incentivised to make necessary changes | turn off the consumer's hot water load to manage the network load.<br>Our pricing is simple and limited to most consumer's fixed daily and variable<br>consumption prices.<br>Our Pricing Methodology and annual price changes are published on our<br>website and our disclosures provide relevant information that consumers and<br>retailers need to understand how prices are set.<br>We have sought to reduce retailer transaction costs by developing pricing to<br>reflect industry standard terminology, consumer profiles, and connection<br>characteristics, where possible.   |

# **Appendix 3: Alignment with Information Disclosure Requirements**

The table in this section provides references for how this pricing methodology complies with 2.4.1 to 2.4.5 of the Electricity Information Disclosure Requirements

| Demularment  |  |
|--|--|
| Requirement  | Reference  |
| 2.4.1 Every EDB must publicly disclose, before the start of each disclosure year, a pricing methodology which-   |  |
| (1) Describes the methodology, in accordance with clause 2.4.3, used to calculate the prices payable or to be payable;   | Section 6  |
| (2) Describes any changes in prices and target revenues;   | Sections 6.2 and 6.7   |
| (3) Explains, in accordance with clause 2.4.5, the approach taken with respect to pricing in non-standard contracts and distributed generation (if any);   | Section 6.6.3  |
| (4) Explains whether, and if so how, the EDB has sought the views of consumers, including their expectations in terms of price and quality,<br>and reflected those views in calculating the prices payable or to be payable. If the EDB has not sought the views of consumers, the<br>reasons for not doing so must be disclosed.  | Sections 5.1 and 5.6   |
| 2.4.2 Any change in the pricing methodology or adoption of a different pricing methodology, must be publicly disclosed at least 20 working days before prices determined in accordance with the change or the different pricing methodology take effect  | Will be completed  |
| 2.4.3 Every disclosure under clause 2.4.1 above must-  |  |
| (1) Include sufficient information and commentary to enable interested persons to understand how prices were set for each consumer group,<br>including the assumptions and statistics used to determine prices for each consumer group;  | Section 6.6.2  |
|  |  |
| (2) Demonstrate the extent to which the pricing methodology is consistent with the pricing principles and explain the reasons for any inconsistency between the pricing methodology and the pricing principles;  | Appendix 3, Sections 6.5 and 6.6   |
| <ul> <li>(2) Demonstrate the extent to which the pricing methodology is consistent with the pricing principles and explain the reasons for any inconsistency between the pricing methodology and the pricing principles;</li> <li>(3) State the target revenue expected to be collected for the disclosure year to which the pricing methodology applies;</li> </ul>   | Appendix 3, Sections<br>6.5 and 6.6<br>Sections 6.5 and 6.6                        |
| <ul> <li>(2) Demonstrate the extent to which the pricing methodology is consistent with the pricing principles and explain the reasons for any inconsistency between the pricing methodology and the pricing principles;</li> <li>(3) State the target revenue expected to be collected for the disclosure year to which the pricing methodology applies;</li> <li>(4) Where applicable, identify the key components of target revenue required to cover the costs and return on investment associated with the EDB's provision of electricity lines services. Disclosure must include the numerical value of each of the components;</li> </ul> | Appendix 3, Sections<br>6.5 and 6.6<br>Sections 6.5 and 6.6<br>Section 6.2 and 6.5 |

| (6) If prices have changed from prices disclosed for the immediately preceding disclosure year, explain the reasons for changes, and quantify the difference in respect of each of those reasons;   | / Section 6.7  |
|---|--|
| (7) Where applicable, describe the method used by the EDB to allocate the target revenue among consumer groups, including the numerica<br>values of the target revenue allocated to each consumer group, and the rationale for allocating it in this way;   | I Section 6.5  |
| (8) State the proportion of target revenue (if applicable) that is collected through each price component as publicly disclosed under clause 2.4.18.  | e Section 6.6  |
| 2.4.4 Every disclosure under clause 2.4.1 must, if the EDB has a pricing strategy   |  |
| <ul> <li>(1) Explain the pricing strategy for the next 5 disclosure years (or as close to 5 years as the pricing strategy allows), including the curren disclosure year for which prices are set;</li> <li>(2) Explain how and why prices for each consumer group are expected to change as a result of the pricing strategy;</li> </ul>  | t Appendix 1<br>Section 5  |
| (3) If the pricing strategy has changed from the preceding disclosure year, identify the changes and explain the reasons for the changes.   |  |
| 2.4.5 Every disclosure under clause 2.4.1 must-   |  |
| (1) Describe the approach to setting prices for non-standard contracts, including   | ··· · · · ·  |
| <ul> <li>(1) Describe the approach to setting prices for non-standard contracts, including-</li> <li>(a) the extent of non-standard contract use, including the number of ICPs represented by non-standard contracts and the value of targe revenue expected to be collected from consumers subject to non-standard contracts;</li> <li>(b) how the EDB determines whether to use a non-standard contract, including any criteria used;</li> <li>(c) any specific criteria or methodology used for determining prices for consumers subject to non-standard contracts and the extent to which these criteria or that methodology are consistent with the pricing principles;</li> </ul>   | NA – Electra do not<br>currently have any<br>consumers on non-<br>standard contracts   |
| <ul> <li>(a) the extent of non-standard contract use, including the number of ICPs represented by non-standard contracts and the value of targe revenue expected to be collected from consumers subject to non-standard contracts;</li> <li>(b) how the EDB determines whether to use a non-standard contract, including any criteria used;</li> <li>(c) any specific criteria or methodology used for determining prices for consumers subject to non-standard contracts and the extent to which these criteria or that methodology are consistent with the pricing principles;</li> <li>(2) Describe the EDB's obligations and responsibilities (if any) to consumers subject to non-standard contracts in the event that the supply or electricity lines services to the consumer is interrupted. This description must explain-</li> <li>(a) the extent of the differences in the relevant terms between standard contracts and non-standard contracts;</li> <li>(b) any implications of this approach for determining prices for consumers subject to non-standard contracts;</li> </ul> | <ul> <li>NA – Electra do not<br/>currently have any<br/>consumers on non-<br/>standard contracts</li> <li>MA – Electra does not<br/>currently have any<br/>consumers on non-<br/>standard contracts</li> </ul> |

# Appendix 4: Certification of year-beginning disclosures

(Distribution pricing methodology for the year commencing 1 April 2025)

Clause 2.9.1 of section 2.9

We, Stephen Robert Armstrong and Lucy Elizabeth Elwood, being directors of Electra Limited certify that, having made all reasonable enquiry, to the best of our knowledge:

- (i) The following attached information of Electra Limited prepared for the purposes of clause 2.4.1 of the Electricity Information Disclosure Determination 2012 in all material respects complies with that determination.
- (ii) The prospective financial or non-financial information included in the attached information has been measured on a basis consistent with regulatory requirements or recognised industry standards.

S. L. Krastra (

Stephen Robert Armstrong, Chair

28 February 2025

Lucy Elizabeth Elwood, Director 28 February 2025